

Malpac Holdings Berhad (197424-V) Remuneration Policies & Procedures

Executive Director ("ED")

- i) The remuneration package of the ED consists of fixed base salary and performance-linked variable component. The performance-linked variable component of the ED shall be tied to the respective ED's commitment, performance and contribution towards making positive impactful improvements to the Group's financial positions as a whole;
- ii) ED is entitled to Director's fee but not entitled to meeting allowance.

Non-Executive Director ("NED")

- i) The remuneration package of NED should reflect the contribution and level of responsibilities undertaken by the NED.
- ii) NED is entitled to Director fee/emolument as ordinary remuneration and shall be paid in a fixed sum approved by the shareholders at AGM. They will also be paid a sum based on their responsibilities in Board Committees and for their attendance at meetings.
- iii) NED shall also be entitled for other reimbursable/claimable benefits-in-kind as may be required from time to time for the purposes of carrying out their duties as approved by the shareholders at AGM.

Senior Management

The Remuneration package is reflective of Senior Management's experience, workload, level of responsibilities and individual performance.

15 May 2018